



The Road Forward – Making Lean Enterprise Transformation Happen!

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Recap of Conference Highlights

- Strong evidence of a growing number of initiatives aimed at enterprise-level transformation in both industry and government
 - Industry continuing its forward thrust
 - Government evidencing remarkable energy in making change happen
 - Organized labor playing a critical positive role
- Industry-government collaboration represents a new model for bringing about systemic changes
 - LEAN NOW success speaks for itself
 - Can now scale-up this working model and deploy it more widely
 - Emphasis on critical industry-government interfaces for mutual gain changes
- Expanding knowledge base and array of tools supporting wide-scale transformational change
 - Research program responding to consortium's evolving needs
 - Growing family of LAI tools being deployed in combination with others
 - Education network nationwide beginning to make a real difference



The Road Forward: Key Challenges

- **Challenge 1:** Accelerating the pace of enterprise transformation -- Evolving integrated enterprise networks
- **Challenge 2:** Transforming the entire US aerospace enterprise in a competitive global environment -- Broadening our vision to embrace both acquisition AND sustainment processes
- **Challenge 3:** Revitalizing our collective capabilities to thrive in a dynamic, network-centric, system-of-systems environment -- Creating new knowledge and tools for managing greater complexity (e.g., robust engineering and systems engineering capabilities)



Accelerating the Pace

- Delivering effects-based capabilities
- Taking a holistic (systems) perspective driving enterprise transformation
- Broadening industry-government collaboration
- Addressing multiple interfaces
- Flowing lean aggressively to supplier base
- Developing end-to-end integrated lean, value creating, enterprise networks



Transforming the US Aerospace Enterprise

- Transforming both acquisition AND sustainment processes
- Creating public-private partnerships
- Addressing cross-border issues
- Fostering innovation and knowledge-integration
- Ensuring well-trained and skilled next generation workforce
- Enhancing US competitiveness



Revitalizing Collective Capabilities

- Creating new knowledge & tools for managing dynamic complexity
- Evolving adaptive systems and enterprises
- Revitalizing robust engineering and systems engineering capabilities
- Rethinking policies, organizational structures and cross-border relationships in a network-centric, system-of-systems environment



Parting Thoughts

- You are ***all*** a part of this learning community.
- You are ***all*** a part of this exciting but demanding journey as we move forward.
- We welcome your participation and need your inputs.
- Your inputs are essential in shaping the consortium's future direction and goals.
- Hope you have enjoyed the conference and are taking away some new ideas you can put to good use.
- Last, but not least, please stay engaged!