PRELIMINARY AGENDA

JOINT CONFERENCE

ON

METHODS AND PRACTICES FOR FLOWING LEAN PRINCIPLES THROUGHOUT THE SUPPLIER VALUE STREAM

LEAN AEROSPACE INITIATIVE SUPPLIER RELATIONS FOCUS TEAM

AND

CHANGE MANAGEMENT AND PARTNERSHIPS: IMPROVING THE SUPPLY CHAIN

INTEGRATED SUPPLY CHAIN MANAGEMENT PROGRAM (ISCM)

DATE:

JUNE 24-25, 1999

LOCATION:

UNIVERSITY PARK HOTEL AT MIT

20 Sidney Street
Cambridge, Massachusetts

DIRECT PHONE: 617 577-0200
RESERVATIONS: 800 222-8733
FAX: 617 494-8366
E-MAIL: welcome@univparkhotel.com
EVENT NAME: MIT SUPPLIER CONFERENCE

JUNE 24, 1999 (THURSDAY): JOINT PLENARY SESSION
(Room: Hunsaker B&C)

7:15	-	7:45	AM	**Registration and Continental Breakfast** (Available at the Foyer in Front of Hunsaker B&C)
7:45	-	8:00		**Welcome and Introduction** Dr. Kirk Bozdogan, MIT Research Co-Lead, Lean Aerospace Initiative Supplier Relations Focus Team Mr. James B. Rice, Jr., Director, Integrated Supply Chain Management Program (ISCM), MIT Center for Transportation Studies
8:00	-	9:15		**DaimlerChrysler SCORE Program: Integrating Suppliers into the Extended Enterprise** Mr. Jeffrey Trimmer, Director, Operations & Strategy, Procurement & Supply, DaimlerChrysler Corporation
9:15	-	10:00		**Value Stream Mapping for Aerospace Product Development: Implications for Supplier Integration into Design and Development** Dr. Hugh McManus, Co-Lead, Lean Aerospace Initiative Product Development Focus Team
10:00	-	10:30		**BREAK AND INFORMAL DISCUSSION**
10:30	-	11:45		**Supplier Value Stream Mapping and Integration across Multiple Business Groups at Lockheed Martin** Mr. Robert Baldridge, Director, Corporate Procurement, Lockheed Martin
11:45	**-**	**1:00**	**PM**	**JOINT LUNCH (Room: Hunsaker A or Taylor)**
1:00	-	2:15		**Lean Lessons from Sundstrand's Supplier Advocacy Council: Customer and Supplier Perspectives** Mr. Al Vaughan, Manager, Procurement, Sundstrand Corporation Mr. Al Gochoel, President, Extreme Machine Mr. Michael McCourt, Vice President, Ellsworth Adhesive Systems
2:15	-	3:30		**Logistics and Supply Chain Management Change Strategies at Siemens** Mr. Frank Kagele, Vice President, Operations, Siemens Medical Systems
3:30	**-**	**4:00**		**BREAK AND INFORMAL DISCUSSION**

4:00 - 5:00	**BREAKOUT SESSIONS**
Lean Aerospace Initiative Supplier Relations Focus Team **(Room: Hunsaker B)** **Chair: Dr. Kirk Bozdogan, MIT** **TOPIC:** ***Moving towards a demand-pull production and supply chain management system -- Presentation and Group Discussion*** **Policy Rules for Virtual Real-Time Scheduling and Integration of Production Operations with Suppliers** Dr. Stanley Gershwin, Senior Research Scientist and Associate Director, Laboratory for Manufacturing and Productivity, MIT	
Integrated Supply Chain Management Program (ISCM) Team **(Room: Hunsaker C)** **Chair: Mr. James Rice, MIT** ***TOPIC: Change Management Strategies for Improving Supply Chain Performance -- Presentation and Group Discussion*** ***Speaker: TBD***	
5:00 - 5:30	**JOINT PLENARY SESSION – LEARNING DIALOGUE** **PLANS FOR NEXT DAY** **WRAP-UP & ADJOURN**

5:45 – 7:00 JOINT NO-HOST RECEPTION (LOCATION: TAYLOR ROOM OR ROOF GARDEN)

PRELIMINARY AGENDA

LEAN AEROSPACE INITIATIVE
SUPPLIER RELATIONS FOCUS TEAM WORKSHOP

JUNE 25, 1999 (FRIDAY)

Room: Hunsaker B

NOTE: SEPARATE MEETINGS ARE PLANNED ON FRIDAY FOR MEMBERS OF THE LEAN AEROSPACE INITIATIVE SUPPLIER RELATIONS FOCUS TEAM AND FOR SPONSORS OF THE INTEGRATED SUPPLY CHAIN MANAGEMENT PROGRAM (ISCM)

7:30	-	8:00	AM	**Continental Breakfast** (Breakfast available at the FOYER)
8:00	-	8:10		**Welcome and Introduction** Kirk Bozdogan, MIT Research Co-Lead, Lean Aerospace Initiative Supplier Relations Focus Team George Reynolds, Industry Co-Lead, Northrop Grumman Hamid Akhbari, Government Co-Lead, C-17 SPO
8:10	-	8:30		**Summary of Research Status and Phase III Plan** Kirk Bozdogan, MIT
8:30	-	9:00		**F-22 Supplier Workshop Highlights** Kirk Bozdogan & Rick Holman, Pratt & Whitney
9:00	-	10:00		**BREAKOUT SESSIONS (1)** **TOPIC: Moving towards a pull-based design, development, production and sustainment system throughout the aerospace acquisition value stream to deliver best lifecycle value to the customer** **QUESTION: What are the major barriers?** **Group A:** Customer-prime interfaces & relationships **Group B:** Prime-major suppliers interfaces & relationships **Group C:** Major suppliers-lower tier suppliers interfaces & Relationships **Group D:** Within prime/supplier organizations
10:00	-	10:20		**BREAK**
10:20	-	10:45		**Breakout Group Reports and General Discussion: Barriers**
10:45	-	11:35		**BREAKOUT SESSIONS (2)**

				TOPIC: Same as before. **QUESTION: What are key actionable recommendations to overcome these barriers?** · "Low-hanging fruit" · Strategic points of leverage · Long-term systems change
11:35	-	12:00		**Breakout Group Reports and General Discussion: Recommendations**
12:00	-	1:15		**WORKING LUNCH** **Luncheon Presentation: *"Transition-to-Lean Roadmap for the Aerospace Enterprise: A Progress Report"*** Dr. Deborah Nightingale, MIT Lead, Lean Enterprise Model, Lean Aerospace Initiative (12:45 – 1:15)
1:15	-	2:00		**Review of Related Activities and Planning Session** **Review of Related Activities:** · Regional Supplier Workshops Bob Reifenberg, AFRL · AFRL Supplier Base Initiatives Brench Boden*, AFRL **Planning Session:** · "Transition-to-Lean" Implementation Framework · Mapping the Lean Enterprise Supplier Value Stream · International Cross-Benchmarking Survey · Other Group Activities
2:00	-	2:15		**Wrap-up and Adjourn**

*Not confirmed.